

2020 ANNUAL REPORT



MISSION, VISION AND VALUES

Our Mission

Wartburg enables seniors to live life to their fullest through excellence in healthcare and housing, which nurture body, mind and spirit.

Vision

Wartburg will become a national model for excellence in integrated senior healthcare and housing.

Values

We believe...

- Wartburg is family, including those directly served,
 their families, the staff, benefactors and volunteers
- All God's people are worthy of care, compassion, honor and respect, especially seniors
- The dedication of a diverse and caring staff makes
 Wartburg a standard of excellence
- Collaboration and partnerships advance Wartburg's mission and vision
- Increased knowledge and innovation provide for a healthy environment for people to live and work
- Financial stewardship and the highest ethical standards are essential in decision-making

Wartburg is a Recognized Service Organization (RSO) affiliated with the Evangelical Lutheran Church in America (ELCA) and recognized by the Lutheran Church – Missouri Synod (LCMS).



ANNUAL REPORT 2020



Dear Wartburg Family,

I'm pleased to present you with Wartburg's 2020 annual report: COVID-19 edition. This past year was challenging, but with the enormous and selfless help of our staff, community partners, and friends,

we've managed to weather the storm and enter a new year with renewed hope and a triumphant spirit.

An integral part of our mission at Wartburg is to help seniors live their lives to the fullest. Despite COVID limitations, we were still able to put on programs and events to enhance the lives of our residents, such as virtual and window visits with residents and their loved ones, outdoor entertainment with live music, visits from the local ice cream truck, daily prayers on the meadow with our resident chaplain, outdoor parades for Mother's Day and Christmas, and a weekend ceremony to celebrate our healthcare heroes.

In this annual report, you will learn of the numerous people who have given themselves and their resources to our institution on behalf of those we serve. Special honor is given to our healthcare heroes who courageously put their lives on the line day in and day out for the wellbeing of our residents and patients. I am grateful to our community members and community partners who sent in monetary donations as well as personal protective equipment (PPE), food for staff, greeting cards for residents, and words of encouragement.

Your ongoing support has been a tremendous help, and we extend our gratitude and heartfelt thanks to you for your generosity. We look towards the future for brighter days.

In Service Together,

David J. Gentner, Ed.D.

President & CEO

LIVE AT WARTBURG

Located on 34 scenic acres in Mt. Vernon, NY, the Wartburg campus offers a full spectrum of senior living options – from private townhomes rich with amenities to award-winning nursing home care. Our residents enjoy:



Independent Senior Living with a choice of privately leased townhomes or apartments, all with a blanket of security and proximity to healthcare.

Affordable Senior Living through our energy-efficient Friedrichs Residence, which features a fitness room, business center, wireless internet and more.

Assisted Living options, with services that provide a meaningful life of self-reliance that's both stimulating and comfortable, including a specialized memory care neighborhood for those living with Alzheimer's or dementia.

Nursing Home Care voted one of the "Best Nursing Homes in New York" for the ninth consecutive year in 2019 by *U.S. News & World Report*.

Palliative and Hospice Care that offers a compassionate grounding force during difficult times. Our team includes medical specialists, counselors, social workers and full-time chaplains.

Respite Care that provides safe, warm, attentive care for short stays [from 2 to 30 days], so you or a loved one can rest and recharge.

At the heart of Wartburg's mission is an enduring commitment to serving those with the greatest needs. With 85 percent of nursing home residents at or below the poverty line, the healthcare landscape is dynamically changing, including reductions in government reimbursements for care. Due to underpayments in the state's Medicaid reimbursement program, the average nursing home receives 20 percent less than the actual cost of providing care. Thus, in 2020, Wartburg incurred more than \$7,500,000 in uncompensated care.

LIVE AT HOME

Wartburg offers a range of services designed to connect seniors living at home with the quality care, camaraderie and sense of community they so deserve, including:

Home Care

Wartburg offers long-term home health care services in Westchester, NY, and licensed, certified home care services in Westchester and the Bronx. Plans may include:

- · Assistance with activities of daily living
- Individualized healthcare plans
- · Specialized dementia and diabetes care
- Companion services
- · Bath and breakfast service as needed

Adult Day Care

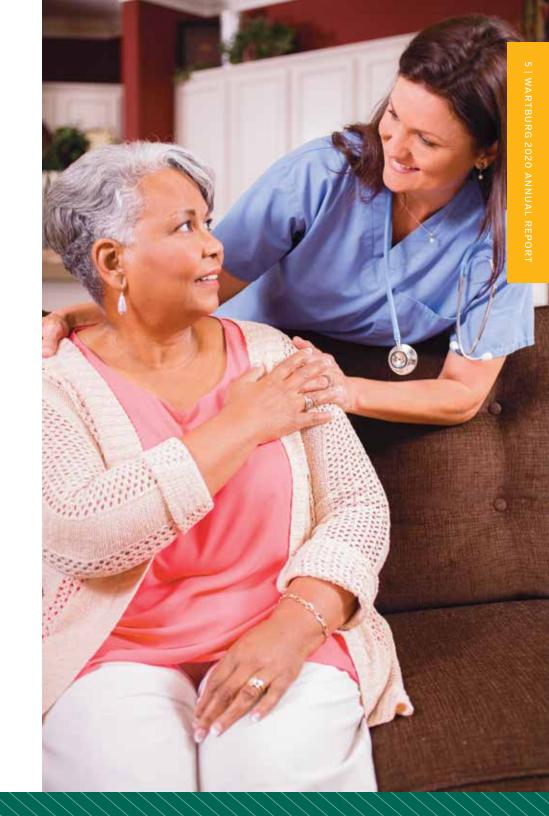
Participants enjoy a safe, inclusive environment with creative and social activities, staffed by specialists trained in Alzheimer's and dementia support. Features include:

- · Round-trip transportation
- Council for Creative Aging & Lifelong Learning programs
- · Spiritual care for all faiths
- Live entertainment, educational and exercise programs
- · Monthly caregiver support group

Rehabilitation

We are proud to have Westchester's only freestanding rehabilitation center – a state-of-the-art facility with all private rooms and baths. We treat patients who are facing:

- Impaired mobility, balance or coordination
- Limitations in joint strength and motion
- · Speech and communication problems
- Changes to memory, reasoning and rational thinking
- · Speech and communication difficulties



2020 NEWS

NorthMarq Donation

Wartburg was honored to receive a \$5,000 donation from NorthMarq to support wellness programs in the Friedrichs affordable senior independent living facility. The grant was nominated by Robert W. Ranieri, managing director at NorthMarq's Westchester office.







Senior Citizens Hall of Fame

Two Wartburg residents were named to Westchester County's "Senior Hall of Fame": Sister Maria Barbera and James [Jay] McKenzie. Both honorees are active volunteers who are particularly dedicated to music and the joy it brings to Wartburg and the world.

Newsweek Gives Wartburg Top Honors

Newsweek partnered with the respected global data research firm Statista Inc. to establish a ranking of "Best Nursing Homes," with Wartburg receiving top honors. Data from more than 10,000 nursing homes was analyzed as part of the research for this initiative.





Be Prepared Kits

During the month of April, Wartburg provided its trademarked Be Prepared Kits free of charge. The kits provide a practical way for individuals to conceptualize, plan and organize their end-of-life wishes.



New Mission, Vision and Values

For the first time in more than 20 years, Wartburg refreshed its mission, vision and values statements. The purpose of the change is to propel Wartburg into its next phase of senior care and housing services with renewed focus.

#IAMWARTBURG



Sarah Tulotta, OTR/L

#IAMWARTBURG informs our audience about Wartburg through the lens of our caregivers, team members and partners. Learn about Sarah Tulotta below!

What is your position at Wartburg?

Occupational Therapist (OT)

Why did you choose to work at Wartburg?

It was 11 years ago, and I had just completed OT fieldwork in a skilled nursing facility (SNF) in which I gained a new perspective on the aging population. I had just completed my master's degree from Sacred Heart University Graduate School and was finally ready to apply my academic knowledge as an occupational therapist. Since having my last fieldwork assignment at a SNF, I developed a passion to work among the geriatric population. Wartburg became my first job and the start of my career.

How does your work make an impact on the population Wartburg serves?

My job as an occupational therapist is extremely rewarding in this population. OTs help patients develop, recover, improve, as well as maintain the skills needed for daily living and working following recovery from an injury.

To learn more and read additional interviews, visit wartburg.org/iamwartburg.

SPIRITUAL CARE

Wartburg welcomes on board our new Director of Spiritual Care, Kimberli Lile, an ordained Lutheran pastor and Board Certified Chaplain.

To learn more about Spiritual Care Services offered at Wartburg, visit wartburg.org/about-wartburg/spiritual-care.



NEWS & EVENTS COVID-19 EDITION

NEWS



Newsome COVID-19 Donation

Mr. Francis (Weymon) and Mrs. Anna Marie Newsome presented Wartburg with a donation of \$200,000 in support of its response to the COVID-19 pandemic.



Salute to Wartburg Staff

Wartburg presented a Salute to Healthcare Heroes video to highlight the hundreds of talented and diverse Wartburg staff members who put themselves on the front lines during the height of the COVID-19 pandemic. View our video on our website at wartburg.org.



Cuomo Recognizes Michaela Byrnes

New York Governor Andrew M. Cuomo recognized longtime Wartburg Therapeutic Recreation Director Ms. Michaela Byrnes for her work in resident and family communication during visitation restrictions and Wartburg's pandemic response efforts.



Lowe's Flower Donation

Lowe's® Home Improvement donated 700 flower baskets for Mother's Day to residents and nursing staff of Wartburg in Mount Vernon. The flowers were provided by CK Greenhouses of Cheshire, CT.

The year 2020 has been a difficult one, to say the least. At Wartburg, we have risen to the challenge and are grateful for the support we have received as well as the many ways we have been able to care for our community during this challenging year.



MVNHC Antibody Testing

The Mount Vernon Neighborhood Health Center [MVNHC] provided COVID-19 antibody testing to all Wartburg staff as a kickoff to Wartburg's staff testing plans.



12th COVID-19 Patient Discharged to Home

This past spring, Richard Altobelli became the 12th COVID-19 patient at Wartburg to recover from the virus and be sent home.



CARES Act

As part of the CARES Act legislation, Wartburg received \$988,000 to support its healthcare-related expenses attributable to the fight against COVID-19.



Mask Creation

The Dominican Sisters of Hope, the Sisters of St. Francis and the Sisters of the Divine Compassion offered their sewing talents to assist with making masks.



Soundmind

To ease feelings of isolation among its residents, Wartburg worked with Soundmind to employ a virtual concierge system utilizing voice technology to keep seniors informed, engaged and connected.



Spiritune

The pandemic caused anxiety for many caregivers, so Wartburg worked with Spiritune to provide staff with an application that combines principles of music therapy with neuroscience to help alleviate stress.

NEWS & EVENTS COVID-19 EDITION

EVENTS









COVID-19 Memorial Day Weekend

Wartburg celebrated Memorial Day weekend by honoring Wartburg staff who worked tirelessly on the front lines throughout the COVID-19 pandemic, including our late friend and staff member of 40 years, Robert H. Coke, and providing memorial services for grieving families.







Mother's Day Family Parade

On Sunday, May 10, Wartburg hosted a Family Parade of nearly 50 cars and hundreds of passengers in recognition of Mother's Day.





First Responders Parade

The City of Mount Vernon's first responders paid tribute to Wartburg's front line staff battling the COVID-19 pandemic on Friday, May 15.









Music on the Meadow

Saturday, September 26, Wartburg held our first-ever Music on the Meadow concert featuring SAGE, an all-women's jazz ensemble. A fleet of classic cars, courtesy of Mount Vernon's Classic Car Club, cruised through our 34-acre campus.

RESPONDING TO COVID-19

Healthcare Heroes

Our staff members at Wartburg are heroes in every sense of the word – showing care and compassion to the seniors in their charge, despite the challenges presented by COVID-19. Thanks to our dedicated team members, lives are being saved and families are remaining connected. In fact, the hard work of our healthcare heroes has resulted in:

- An increase in the number of residents and patients who have recovered from COVID-19
- An increase in the number of post-acute rehabilitative patients who have recovered from COVID-19 and been discharged to home
- Daily increases in virtual visits with loved ones

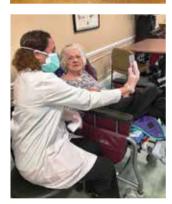
To learn more about our healthcare heroes, please view our video on our website at wartburg.org.











Words From Recovered Patients



"I can't say enough about how great my experience has been at Wartburg. The Rehab staff catered to me, but was also firm. They encouraged me daily to get up and keep going. Everyone, from top down, was caring and supportive. They deserve recognition for their work."

Robert Cruger
 Rehabilitation Patient



"The staff treats me well, the food is good, I have my own room, and I'm comfortable. The nurses' aides handle me with a smile and treat me with respect. I have nothing negative to say. I've been here for five weeks. In the beginning, I couldn't get up and dress myself. Now I'm able to get out of the wheelchair a lot more. Thanks to Wartburg, I'm ready to take care of myself at home!"

Barry Goldberg,
 Rehabilitation Patient

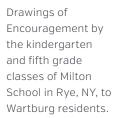
Drawings of Encouragement From the Community





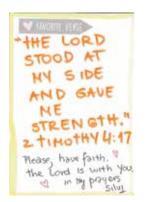
















The children from Saint Peter's Church drew these wonderful photos for Wartburg residents.



Words of Encouragement From the Community

Messages from the community can go a long way toward making staff members feel appreciated as they care for patients amid the pandemic. We are grateful for all the kind words we have received!

"SO DO NOT WORRY ABOUT TOMORROW, FOR TOMMORROW WILL BRING WORRIES OF ITS OWN. TODAY'S TROUBLE IS ENOUGH FOR TODAY."
JESUS, AS QUOTED IN MATTHEW 6

A message from Bishop Paul T. Egensteiner, Metropolitan New York Synod, Evangelical Lutheran Church in America MARCH 20, 2020

"WE ARE SO GRATEFUL FOR ALL THOSE WHO MUST COME IN TO WORK AND PUT THEMSELVES AT RISK."

Lydia & Artie, Members of United Lutheran MARCH 30, 2020

"DEAR WARTBURG NURSES, YOU ARE THE BEST!
I KNOW THAT YOU WORK VERY HARD AND ARE
INCREDIBLY DEDICATED AS YOU TEND TO THOSE
WHOM GOD HAS PLACED IN YOUR CARE! I KNOW
THIS BECAUSE I HAVE SEEN YOU AT WORK AND
WITNESSED BOTH YOUR PROFESSIONALISM AND
YOUR COMPASSION. PLEASE KNOW THAT YOU ARE
IN MY PRAYERS, AND I HOLD YOU CLOSE TO MY
HEART ALWAYS. LOVE AND ADMIRATION."

Pastor Carol Fryer MAY 6, 2020

GIFTS IN KIND TO STAFF AND RESIDENTS

During these trying times, we have been the recipient of numerous gifts from community organizations, companies and individuals. We are so grateful for the generous donations of masks, food, tissues, cards, etc., and we offer our sincere thanks to the following:

- AFYA Foundation
- Clive Anderson
- City of Mount Vernon
- CK Greenhouses
- Clesont Mitchell and Redeemer Evangelical Lutheran Church
- Combined Life Insurance Company
- · Dominican Sisters of Hope
- Eastchester High School Seniors
- Christopher Edelmann MD
- · Norma Edelmann
- Family Harmony
- Feeding Westchester
- Caroline Devir and Kara Fendrich
- Girl Scout Troop 1856 "Heart of the Hudson" in New Rochelle, NY
- Judith Glaser, MD
- Grill House of Yonkers
- · Sr. Rose Ierome Kenlon
- Robert Lavin
- · Lowe's
- · Macedonia Baptist Church
- Marco's Pizza
- · Nahmias et Fils

- NorthMarq
- Oasis Senior Advisors
- Pelham Cares
- Pelham Palace
- Pelham Together
- PMHS Interact Club
- Redeemer Women: LIPS and WRISTS
- · Ulrich I. and Noreen Rosa
- Sisters of Divine Compassion
- Sisters of St. Francis
- Société Générale
- The Links, Incorporated
- The Original Blue Cantina
- The Rye School
- United Health Optum
- Volunteer NY
- Leana Walsh, Assisted Living Locators
- Wartburg Board of Directors
- Westchester County Links
- Write A Smile
- Y-COP



Flowers donated to residents by Lowe's Home Improvement and provided by CK Greenhouses of Cheshire, CT.



The Dominican Sisters of Hope donated pizza and cards with words of encouragement to Wartburg staff.



Girl Scout Troop 1856 "Heart of the Hudson" in New Rochelle, NY, donated Girl Scout cookies to nurses in our Skilled Nursing Facility. Special thanks to our very own Karen Surgeon-Bennett, whose daughter is a member of this troop.



76 "nurse blessing bags" donated by Redeemer Women groups LIPS (Ladies in Prayer and Service) and WRISTS (Women Rejoicing in Service to Society), and Redeemer members and friends (Luyana, Melvin, Carol, Eric, Kristen, Andrew, Eva, Dave, Aya, Cecile, Jean, Bob, Tiffany, Carol A., Sonya, Connie, Marie, Melissa, George, Sandra, Inez, Yolanda, Sheila, Walter, Wendy and Cles).



The Westchester County Chapter of The Links, Incorporated donated lunch for staff, cards with well wishes for residents, and Facebook portals for residents to use while communicating with their families.



The Original Blue Cantina donated lunch to Wartburg staff.



Leana Walsh of Assisted Living Locators purchased and donated toilet paper, tissues and paper towels to the Friedrichs Food Pantry.



Eastchester High School seniors, Caroline Devir and Kara Fendrich generously donated masks that they made to Wartburg. The masks were given to home health aides from our Wartbura Home Care Program.

COMMUNITY PARTNERSHIPS AND ALLIANCES



Institute for Music and Neurologic Function

The Institute for Music and Neurologic Function (IMNF), available at Wartburg, is a groundbreaking and internationally recognized research, education and training program that uses music therapy to assist with the "awakening and healing" of individuals with a wide range of neurological conditions, including stroke, trauma, dementia, Alzheimer's disease and Parkinson's disease.



Advance Life Planning

Wartburg is committed to assisting individuals and families during even the most difficult times. At AdvanceLifePlanning.org, you'll find resources to help you and your family prepare in advance for a serious illness. We lead you through different stages of health, from diagnosis to living with serious illness in various care settings. A comprehensive guide is available for your use, and there is also a free Be Prepared Kit that you may download.

For trusted, compassionate help navigating the healthcare system and locating the information you need, visit **AdvanceLifePlanning.org** today.

Spiritual Care

Spiritual Care has been an integral part of Wartburg since our founding in 1865. The mission of our Spiritual Care is to provide spiritual comfort and support to our staff and all those we serve, including residents' families, regardless of religious beliefs or faith tradition.

Our Spiritual Care includes:

- Service of Holy Communion offered Sundays in our historic Wartburg Chapel [The service is telecast to all residents]
- Roman Catholic Holy Communion offered weekly
- Observance of major Christian and Jewish holy days
- · Bible studies and support groups
- Assisting residents and their families in making ethical and moral decisions
- · Rituals and spiritual care at the end of life
- · Funerals and memorial services
- · Columbarium in the Wartburg Chapel

We believe that quality of life must include the spiritual dimension and that healing is enhanced by hope and a sense of purpose and meaning. We strive to help people connect to that hope in the midst of crisis and loss.





Memory Care and Campus Expansion

When it comes to memory care, the statistics are staggering:

32%

OF PEOPLE AGE 85 OR OLDER HAVE ALZHEIMER'S.

400,000

FROM ALZHEIMER'S DISEASE.

BY 2025, THAT NUMBER IS EXPECTED TO INCREASE BY 15% TO

460,000

In response to the rising need, Wartburg is engaged in a multiphase Memory Care expansion on its 34-acre campus.

PHASE 1 includes expanding Meadowview Assisted Living's common space, such as the dining and lounge areas on the first floor of Wartburg's existing Memory Care neighborhood. The expansion will more than double the resident capacity in our Memory Care wing.

PHASE 2 includes the construction of an additional Memory Care building on the southwest corner of the campus, providing additional family-style housing in a safe, stimulating environment for those living with Alzheimer's disease or dementia.

Rounding out the plans for Wartburg's campus transformation is a modernization of its Skilled Nursing Facility to include family-style dining, upgraded technology and enhanced patient monitoring.





The current lack of affordable senior housing in Westchester County is alarming. With an exponential increase in the 65-plus population expected over the next two decades, housing insecurity will be among the most critical challenges facing seniors and their families – and will continue to grow.



THE SOLUTION

Wartburg offers a range of independent iving options in a vibrant, welcoming community. In addition to Lohman Village's 31 step-free townhomes and the 61 supportive senior apartments that make up the Friedrichs Residence, Wartburg is clanning an independent living expansion that will offer active seniors 195 well-appointed units boasting over 14,000 square feet of amenity space.

BOARD OF DIRECTORS

WARTBURG

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President & CEO

Robert W. Ranieri,

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Vice Chair
Floyd V. Myers,
Vice Chair
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Rev. Amandus J. Derr,
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President & CEO

Officers

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Directors

Jane Bello Burke Rev. Robert Boehler John D. Del Bene Rev. Dr. Darren M. Morton Ulrich J. Rosa

COMMUNITY INVOLVEMENT

Economic Impact 2020

Wartburg provided a significant economic impact to the region in 2020. The impact measured in dollars is as follows:

\$62.5 MILLION Direct & Indirect

Direct & Indirect Generated Activity **\$17.4** MILLION

Goods & Services Purchased 450 EMPLOYEES

Employment Impact Jobs Supported

Uncompensated Care

The Skilled Nursing Facility, Licensed Home Care and Adult Day Care programs accept all patients regardless of their ability to pay or payer source. Many of the seniors we serve live at or below the poverty line and are eligible for Medicaid, which through its established rates reimburses Wartburg for providing the care. However, in many cases this reimbursement is below the actual cost incurred. The cost of uncompensated care is as follows:

2020 Uncompensated

Program	Total Cost	Per Unit	
Skilled Nursing	\$[6,250,897]	\$[118.99]	
Adult Day Care - Medical	\$[122,446]	\$(32.06)	
Licensed Home Care	\$[517,534]	\$[4.39]	
Total	\$[6.890.877]		

GIVING

The premier care and innovative programs we are able to provide at Wartburg are due, in part, to the generous contributions of individuals and organizations in our local area. We extend our deepest thanks to all those who have supported us through their financial donations.

PASSAVANT SOCIETY

Established in 1992

Established in 1992, the Passavant Society consists of over 250 thoughtful Passavant Society Members who have included Wartburg in their estate plans through legacy gifts such as trusts, bequests, insurance policies and more. This extraordinary gesture will ensure the long-term future of Wartburg's mission to provide superior services to seniors in our community.

Thank You to Our Passavant Society Members

Marie Ackermann†

Herman Adickes†

Julia Allen†

Earl Alling[†]

Anonymous (2)

Margery Baer

Anna Bagshaw†

Henry Barlage[†]

Marie Barletta†

William Barrett[†]

Lucy Becker[†]

Marjorie Behrens†

Dorothea Bell

Anna Berg†

Arthur Bernhardt[†]

Pauline Bilcik†

Helen Bjurberg†

Howard Blanke†

Harry Bluemer[†]

Dr. Wally D. Borgen

Fred Brack[†]

Martha Braunagel†

Emma Bremer†

Claudia Brigman

Marie Brinkman[†]

Rose Brooks†

Rev. Sarah Payne & Joe

Brown

William Brown[†]

Frieda Buhl†

August Buhler†

Edward Buller†

Joanne & George Bundschuh

Edna Burd†

Charlotte Burfeind

Martha Butehorn†

Edward Camp†

Anna Canter†

Jeanette B. Carlson

Dorothy Caven†

Muriel Christmann[†]

Angela Ciminello

Christine Corrado

Ethel Cramer[†]

Peggy Cravens

Florence Cunningham

Theodore Daners

Barbara Dankenbring[†]

Rose Dean†

Margaret Decker†

Helen Densin[†]

Henrietta Denzler†

Rev. Amandus J. &

Carole Derr

Barbara Detwiler

Charles Dihlman†

Rosl Dilger†

Lloyd Draper†

Meta Dreyer†

Ernestine Durr†

Norma Dysko†

Lena Eberhardt†

Rose Eberhardt†

Olga & Raymond Eller

Ida Engel†

Mildred Ergang[†]

Iohn Fenich

Anne Fischer†

Annelise Fischer†

,

Emma Foerster†

Margaret Fornari†

Emma Fortmann†

Dorothy Frank[†]

William Frankle†

Fred Freiershausen†

Marie Frick†

Juanita & Arthur Friedrichs†

Olga Friedrichs†

Revs. Carol & Gregory Fryer

Alvina Gabriel†

Edna Gantner†

Rev. Dr. Dale G. & Yvonne Gatz

Evelyn & Vernon Gatz†

Emma Gengenbach†

Dr. David J. &

Jacqueline Gentner

Lillian Geslien†

Adele Getreu†

Marion Geyer†

Robert Glass†

Doris & George Graban†

Robert Graban†

Anna Graner†

Theresa Gray[†]

 $\mathsf{Grace}\,\mathsf{Gregorius}^{\dagger}$

John Grell†

Gertrude Greuloch†

Charlotte Griffin†

Anne Groot†

Elfriede Gross†

George Grotz†

Katherine Grotz[†]

George Guba†

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Louise Haas†	Elvira Hines†	Roslyn Jones [†]	Angeline Kuhn†	Alice Lyon†
Bertha Hahnenfeld [†]	Charles Hirtzel [†]	Margaret Jourdan [†]	Mildred Kunze [†]	Rose MacVeigh [†]
Carla Haller [†]	Charlotte Hoeland†	Louise Kelsch [†]	Wilhelmina Kunze [†]	Phyllis Magarian
Cecelia Haller†	Ella Hoevermann†	Margarete Kennedy†	Bruno Kurtz†	John Maier [†]
Anne Hallett†	Margaretha Wilkens Hoffman†	Marie Kerkmann†	Jeanette Lacke [†]	Cicilie Manasek [†]
Christian Hammes [†]	Augusta Hohle†	Florence Kern [†]	Mathilde Lafkin [†]	Fred Mattson [†]
Micki & Mark Hammond	Helen Holden [†]	Justine Kernstock [†]	Claire Lamb	JoAnn G. McGraw
Martha Hantsch [†]	Anna Holl†	Gladys Kielow [†]	Elsie Laney [†]	Rev. Dolores &
Frederic Harjes [†]	Pauline Holz [†]	Irma Keppler Kiene†	Carol Lang [†]	Harrison McKay
Wilma Harris	Anita Homer [†]	Kathryn Kistenberger†	Dorothy Lange [†]	Sylvia & Robert McTigue
Robert & Susan Hartwell	Bertha Hoops [†]	Marie Klatte [†]	Marion Lawhead [†]	Elsie Merz [†]
Rayella Heely [†]	Herman Hoops [†]	Edgar Klein†	Anna Naomi Lee†	Marie Meyer [†]
Adolph & Howard Heins†	Herman Huber [†]	Elsa Klein†	Marie Keese Lelash [†]	Grace Miller [†]
Fredericke Helbing [†]	Arthur Hueppi [†]	Rose Knoop†	Katherine Lenhard†	Rosalie Miller
Henry Hemberger [†]	Matilda Igoe [†]	Gerhard Knorr†	John Leonard†	Annmarie Moker†
Elsie Hepp [†]	Henry Jaburg [†]	Elise Koepke†	Helen Lilly [†]	Peter Moller [†]
Amalie Herbst†	Christine Jackson†	Marie Kohnken [†]	Helen Lindell [†]	Elsie Morgan [†]
Robert Hermanson	Vivian Jackson†	Donald Kraft [†]	Martha Lindemann [†]	Emma Morin [†]
Elsa Herreilers†	Hugo Janeba [†]	Fred Kraft [†]	J. Fred Lohman [†]	Sue Mudron [†]
Roswell Klock Herrick [†]	Beulah Jarvis†	John Kravarik [†]	Harold Lohrand [†]	Hildegarde Munch
Edna Heubish	Eleanor Jenkins†	Mabel Kritzmacher†	Emma Lombardo†	Muriel Murray [†]
Anne & Martin Heyer†	Agnes Johnson†	Ethel Krug [†]	Meta Luhrs†	Floyd V. & Robin Myers
Lois Hilgeman†	E. Elsie Johnson†	Carolyn Krumwiede†	I. Lussier†	Louise & Edgar J. Myers

†Deceased

PASSAVANT SOCIETY

Continued

Marguerite Nash
Pauline Nash†
Henrietta Nebel†
Evelyn Neddermann†
Frieda Neils†
Marie & Weymon Newsome
Dorothy Noll†
Virginia Nordholm†
Marguerite Novak†
Elsa Nussbaumer†
Catherine Nuttila†
Marguerite O'Donnell†
Eric & Lisa Olsen
Hildegard Osman†

Hildegard Osman†
Elsie Palmer†
Vera Parker†
Dorothy Passalaqua
Mildred Pfeifer†
Marlene Pickel†
William Pomer†
Joseph Poss†
Ralph Urban Price
Julius Prinzing†
Ruth Pritz†
Katherine Queern†
Ella Raths†

Elsie Rauer†

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Concordia Conservatory

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Manhattan College

Manhattanville College

Maria College

Marywood Univeristy

Mercy College

Monroe College

Montefiore School of Nursing

Mount Saint Michael Academy

Mount Vernon Armory

Mount Vernon Chamber of Commerce

Mount Vernon Church of God

Mount Vernon Doles Center

Mount Vernon High School

Mount Vernon Kiwanis

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Mount Vernon Youth Bureau

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Nyack College

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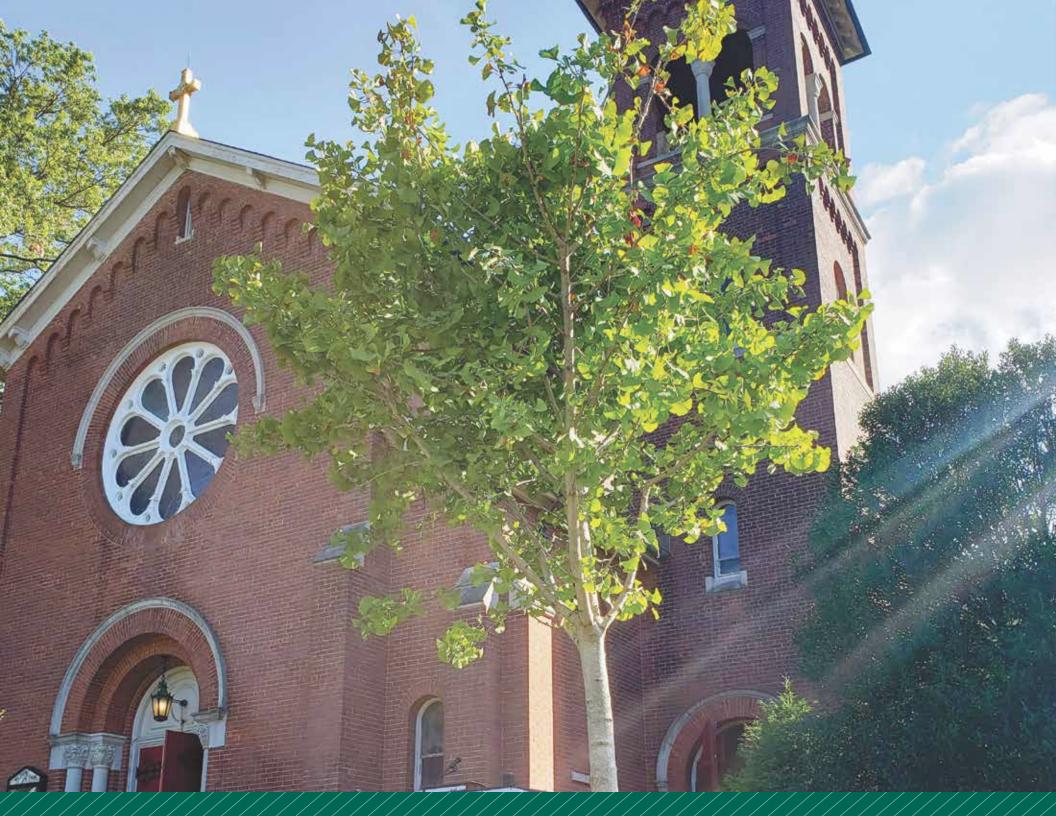
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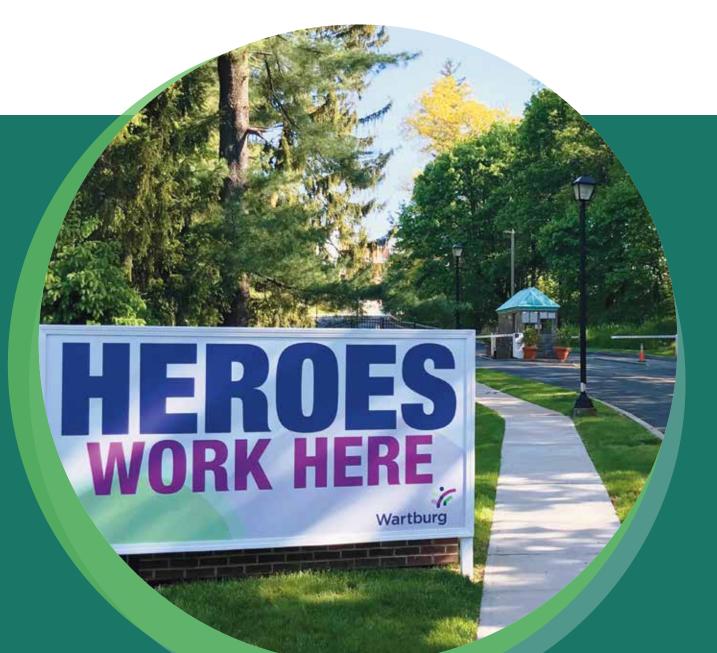
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